

## Vingroup Corporate Presentation

August 2024

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VinFast Electric Vehicle - VF 7



## Vingroup Is an Essential Part / Proxy of the Vietnamese Economy with a Comprehensive Ecosystem of Dominant Businesses Addressing All Consumer Needs

USD 6.4bn

2023 consolidated revenue

1.6%

of nominal GDP<sup>1</sup>

#### 13%

#### Green Mobility, Sustainable Energy

VinFast comprehensive suite of fully electric cars, e-motorcycles, e-bikes and electric buses

- $\bullet$  Established #1 position in Vietnam in all segments that we have products in a record time  $^2$
- c.150.000 ICE + EV delivered to date
- c.250,000 e-scooters delivered to-date<sup>2</sup>



#### Real Estate Development & Smart City Solutions

- #1 Real estate developer with leading market share and unrivalled landbank
- Market leading position with unrivalled landbank, sufficient for c.30 years of development<sup>3</sup>
- Pioneered the smart city concept in Vietnam, and the first in SEA to implement comprehensive smart city of this mega scale, providing an unrivalled experience to residents

### 53,500 employees

Largest private Vietnamese corporate employer with nationwide operations in all provinces and municipalities<sup>10</sup>

#### 2%

#### Education

<u>VinUniversity</u>: University and post-graduate education. The youngest university in APAC to receive 5 Star QS ratings in seven categories<sup>4</sup> Vinschool: High-quality K-12 school system

- Largest private education system in Vietnam<sup>5</sup>
- Ten campuses<sup>6</sup> accredited by CIS
- 50 Vinschool campuses under operation in five provinces, municipalities, educating c.46,000 students

2023 Vietnam Household Spending USD 227 billion where Vingroup's

products cover ~90%

169

#### Hospitality and Entertainment

Vinpearl premium resorts and hotels, high-end amusement parks and world-class golf courses.

- #1 market share in 5-star segment8
- 11,403 operational hotels and beach villa rooms<sup>9</sup>
- International partnership: Meliá Hotels International and Marriott International

## NIKKEI**Asia**



Top 300 Largest and Fastest Growing Businesses in Asia

Top 10 Brands in Vietnam 3%

#### Healthcare

Vinmec international hospitals and clinics were ranked as the Best Managed Company in 2022 in Vietnam by Deloitte

- Seven hospitals (2 hospitals accredited for JCI and ACC standards<sup>7</sup>)
- Four international clinics

389

#### Retail Mall

Vincom "all-in-one" shopping, entertainment, and dining retail malls.

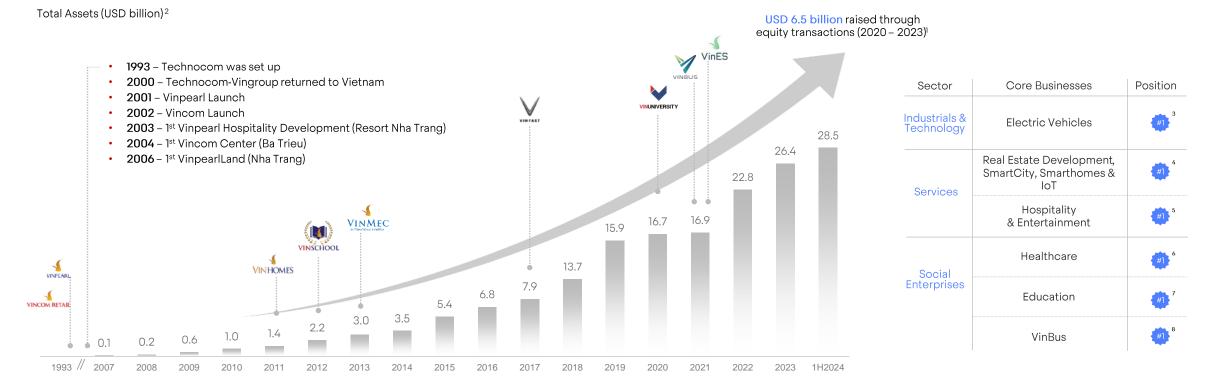
- 86 retail malls in operation
- Covering 46 cities and provinces across Vietnam
- 1.81 million sqm in retail GFA



Refer to share of Vietnam household spending

Source: Nikkei Asia, VnEconomy, EIU, IMF, International Financial Statistics; General Statistics; General Statistics office of Vietnam. USD/VND exchange rate of 25,300. Note: (#) ranking based on market share. 1. Equal to Vingroup's audited consolidated revenue in FY2023. 2. Cumulative to 30 June 2024. Number of vehicles delivered since the inception. 3. As at 30 June 2024., excluding completed projects. 4. Teaching, Academic Development, Internationalization, Arts and Culture, Facilities, Social Responsibility, Inclusiveness. 5. Based on total number of kindergarten to high school students in selected private and international schools in Hanoi and HCMC in school year 2023 – 2024. 6. Ten campuses locate at Vinschool Times City, Vinschool Thang Long. 7. JCl Accreditation – Gold standard in health care. ACC accredited in operational management and heart failure treatment. 8. Based on number of room keys in 5-star hotels, resorts and upscale condotels, compared with other domestic hospitality groups, as at March 2024. 9. Out of the rooms available for rent that are owned by Vinpearl, 64% is managed by Meliá Hotels International and Marriott International. 10. Based on number of remployees as of 31 December 2023

### Track Record of Developing New Businesses Into Market Leaders



#### USD 28 billion in total assets (c.280x increase since 2007)



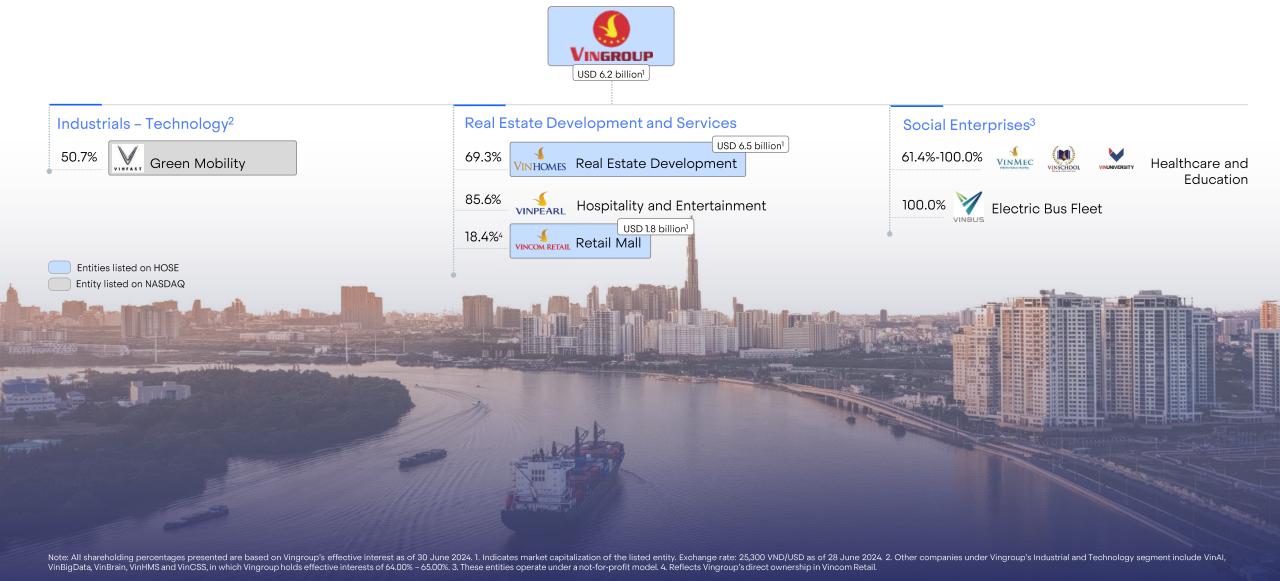






Source: Consolidated audited financial statements as at 31 March 2024, unless otherwise stated. Note: 1. Including equity related, equity-linked transactions as at 31 December 2023; 2. Total assets from 2007 to 2013 based on VAS financials. USD/VND exchange rate of 25,300. Numbers for FY2014-2019 are proforma, excluding retail and agriculture segments as we divested these in 2019, 3. Leading EV mobility company offering a full suite of EVs for every segment from A to E. 4. Based on cumulative units sold in 2016 – 202024 across all segments in the residential markets of HCMC and Hanoi, only includes retail sales, according to CBRE, as of 202024. 5. Based on number of row keys in 5-star hotels, resorts and upscale condotels, compared with other domestic hospitality groups, as at March 2024. 6. Vinnee international operator to high school students in selected private and international schools in Hanoi and HCMC in school year 2023 – 2024. 8. VinBus is the only electric public transportation operator in Vietnam

## Corporate Structure



### Proven Track Record of Developing Vietnamese Brands of Scale

#### **BCI Asia Awards 2024**

Vinhomes – Top 10 Property Developers

#### TIME Magazine 2024

VinFast – TIME 100 most influential companies 2024

#### Fortune Southest Asia 500

- Vingroup Ranked #41 in 2024 Fortune Southeast Asia 500 Vietnam Report 2023
- Top 10 Largest Enterprises in Vietnam

#### The Brand Finance-Mibrand Vietnam Forum 2023

- Vinhomes Top 20 Most Valuable Real Estate Brands Globally
- VINASA Vietnam's Top 10 Digital Technology Companies Awards 2023
- VinBigData 10 best digital technology companies in Vietnam









2023 FinanceAsia Awards

Awards

Award



Outstanding Green Industrial Project

Best ESG in Vietnam and Best DEI

Awards for Selected Sites of Vinpearl:

TripAdvisor 2023 Traveler Review

• Expedia Traveller's Choice 2023

Asia Pacific Property Awards





#### ASEAN NCAP Grand Prix Awards 2023 Make the Future Green - (VF 8)

- Best child safety protection
- "Safety support fo children" and "Best child safety protection"
- Best Safety
- Best Car
- Best Motorcyclist Safety" and "Best SUV

#### VnExpress 2023

- New Star Award (VF 5)
- Best Subcompact Crossover B (VF 6)

#### Car Choice Awards 2023

- Trend-Leading Car (VF 9)
- Family Car (VF 6)











#### Mixed Use Development and Sustainable Residential Development

Agoda 2023 Golf Association Awards

Vinhomes Smart City (2021) Best Mixed-Used Development Vinhomes Ocean Park (2019)





## Contribution to a Sustainable Economy Most Loved and Respected Brands Most Successful **Transactions Best Products**

#### Asia Responsible Enterprise Awards 2024

• Vincom Retail - Recognized in the Pioneer Green Leadership

#### Finance Asia Awards 2023

• Vingroup, VinFast, Vinhomes - Best Managed Company and Best ESG

#### ISCN Sustainable Development Award 2023

• VinUni: Vietnam's 1st university to receive ISCN Sustainable Development Award

#### **AUTOBEST 2023**

• VinFast: Wins AUTOBEST Outstanding Green Industrial Project Award for pioneering green solutions

#### Nikkei Asia 300 (2015 - 2023)

• Top 300 Largest and Fastest Growing Businesses in Asia

#### Global Banking & Finance Review

Best Investor Relations Company Vietnam 2021 and Best Corporate Governance Company Vietnam 2020













#### The Asset AAA

- Best Issuer for Sustainable Finance (2022), Best Green Loan (2022)
- Best Equity Linked Deal in Vietnam (2021)
- Best Vietnam Transaction (2020)
- Best Vietnam IPO (2018), Best M&A (2018), Best Syndicated Loan (2018). Best Issuer - Corporate (Southeast Asia - 2018)

#### Finance Asia

- Finance Asia Best Real Estate Deal (2021)
- Best Frontier Market Transaction (2020)
- IPO of the Year (2018), Best Vietnam Deal (2018), Private Equity Deal (2017)









## Vingroup and The Founders' Efforts "For a Better Life of People"



An incubator of talent and largest private K-12 education system in Vietnam<sup>1</sup>

50

~46,300

6,558

Campuses under operation in 5 provinces, municipalities<sup>3</sup>

Students<sup>3</sup>

Staffs<sup>3</sup>

Largest education system in Vietnam with scale equaling the next 03 competitors combined

Campuses located at premium location of Vinhomes' residential projects with best in class facilities and 100% teachers trained to international standards

High quality on par with leading international and bilingual schools with competitive tuition fees

10 campuses accredited by CIS<sup>2</sup> and 02 campuses at advanced stage of evaluation









A university of excellence – Developing talents for the future

## The Youngest

University in APAC to receive 5 stars on the QS rating system in 7 categories

c.1000

Students from 20 countries

Specialized institutes

#### Strategic collaborations





#### **Partnerships**











**TECHCOMBANK** 

UC San Diego











POSTECH

**INTERCONTINENTAL®** 



## Vingroup and The Founders' Efforts "For a Better Life of People" (cont'd)

Vinmec - Centers Of Excellence With Specialized Infrastructure And High-quality Offerings

Years of experience 3,710

Employees<sup>1</sup>

1,505

Total bed capacity<sup>1</sup>

General hospitals 2 hospitals accredited for JCI

International clinics

c.5.1 million

Accumulated number of outpatient visits<sup>1</sup>



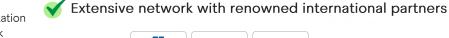
International best practices with industry best accreditations



JCI Accreditation for hospital and patient safety



**AABB Accreditation** For Tissue Bank

















State-of-the-art facility and equipment Modern Hybrid operating room, Advanced tomography machine CT Scan 640 slices. Modern 16sequence SPECT/CT system, TrueBeam NDS120HD V2.7 Accelerated Radiation Therapy Machine (USA)



ISO 15189:2012 Accreditation For Laboratories



**CAP Accreditation** For Laboratories









## Vingroup and The Founders' Efforts "For a Better Life of People" (cont'd)



A modern, smart electric bus fleet equipped with essential technologies; safety features available for the first time in Vietnam. VinBus has presence in three cities with 286 buses and operating 29 routes. Since launch, VinBus traveled 28 million kilometers, served c.57 million customers<sup>(1)</sup>, helped reducing over 29,000 tCO<sub>2</sub>





VINGROUP INNOVATION FOUNDATION: Founded to support scientists and young talents to conduct world-class research projects in the field of Science, Technology, Engineering, Medicine, Economics and Education, to bring about positive and sustainable changes for Vietnam





The For Green Future Foundation was established on July 7, 2023, as a non-profit organization founded by Vingroup with the aim of implementing practical projects and initiatives for sustainable development through a green transformation program in Vietnam.



The Foundation will initiate practical projects and action programs aimed at realizing sustainable green development. With a mission to contribute to the government's goal of achieving net-zero emissions by 2050, the Fund promotes green initiatives in daily life, raises community awareness, and urges individuals to take action today for future generations





KIND HEART FOUNDATION: Established in 2016 to carry out charitable activities for Vingroup. Since its establishment, the Foundation has helped improve the lives of tens of thousands of people. The majority of Kind Heart Foundation's funding is contributed by Vingroup's founders and senior management.





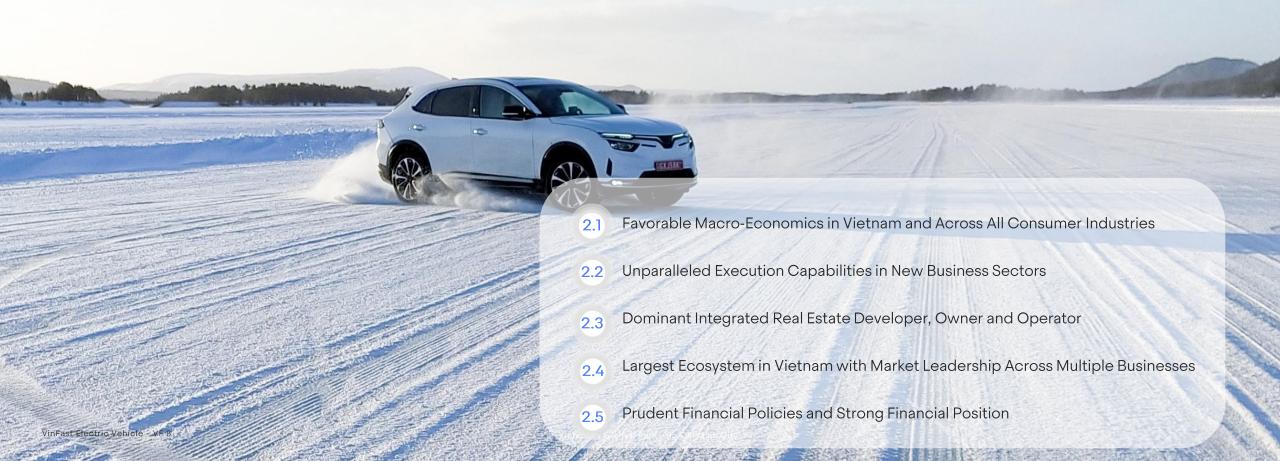
Founded and sponsored by Chairman Pham Nhat Vuong and his wife Pham Thu Huong, VinFuture catalyzes meaningful changes in people's everyday lives through tangible and highly scalable improvements in areas such as productivity, prosperity, connectivity, health, safety, environment, sustainability, and their overall happiness regardless of socioeconomic status. Annual USD 4.5 million prize. Received 1,389 nominations from over 90 countries at the 2023 VinFuture Prize.



Social enterprises contributed by Vingroup

Social enterprises contributed by founders of Vingroup

## 2. Key Competitive Advantages



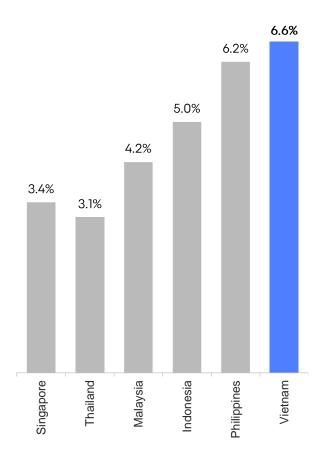
2.1 Favorable
Macro Economics
in Vietnam and
Across All
Consumer
Industries



## Strong Macro Tailwinds

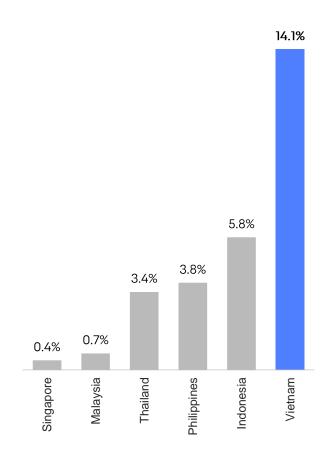
## Fastest Growing Economy in Southeast Asia

Projected Real GDP growth 2024E -2028E CAGR (%)



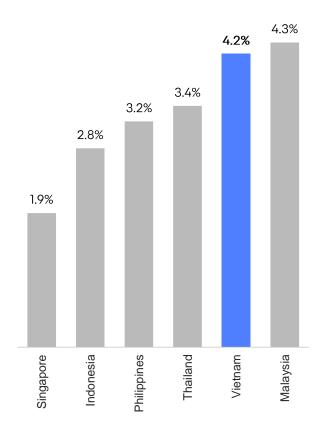
#### Fastest Growing Middle-Income Segment in SEA

Middle income population growth<sup>1</sup> 2022E-2027E CAGR (%)



## One of the Fastest Growing Private Consumption in Southeast Asia

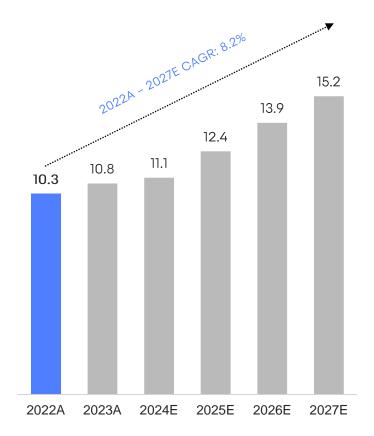
Average private consumption growth 2019-2023 (%)



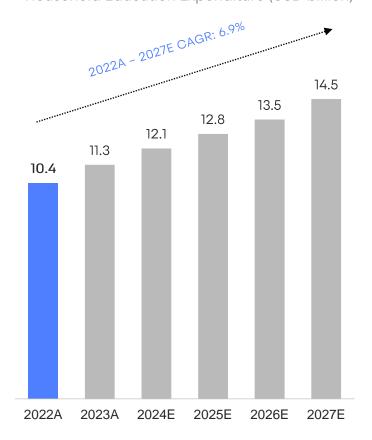
Source: IMF, Euromonitor, Oxford Economics, EIU, CEIC, Bain, Temasek, Google, Focus Economics. Information published in February 2022. Note: Exchange rates are based on historical exchange rates in respective years as provided by EIU. 1. Middle income population defined as households with disposable income of more than USD 10,000 per annum.

## Consumer Spending to Grow Across Vingroup's Key Consumer Segments

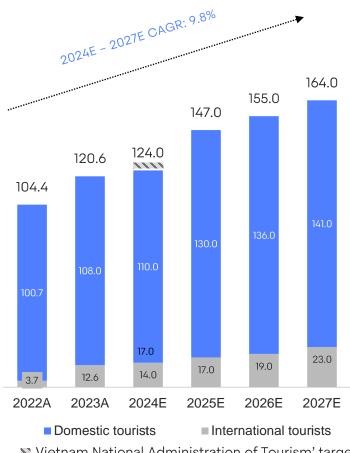
Healthcare - Increasing Household Healthcare Expenditure from Aging Population And Rising Disposable Income Household Healthcare Expenditure (USD billion)



Education - Increasing Household
Education Spending as More Families Can
Afford Quality Education
Household Education Expenditure (USD billion)



Tourism - Domestic And International Number of Trips Increasing at A Rapid Pace Number of trips (million)



N Vietnam National Administration of Tourism' target

## Experiencing Favorable Geopolitical Shifts

- Beneficiary of global supply chain disruption due to geopolitical shifts
- Supportive government policies and robust infrastructure investment
- Strategic geographical advantage supports global distribution
- Competitive advantages in land supply, labor costs and human capital

Increasing migration and expansion of global leaders into Vietnam



















FOXCONN





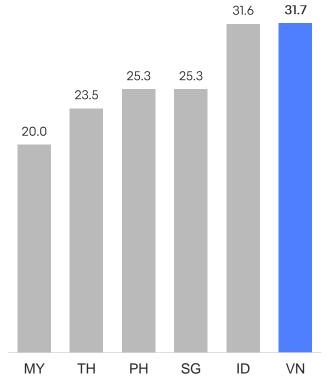


SHARP



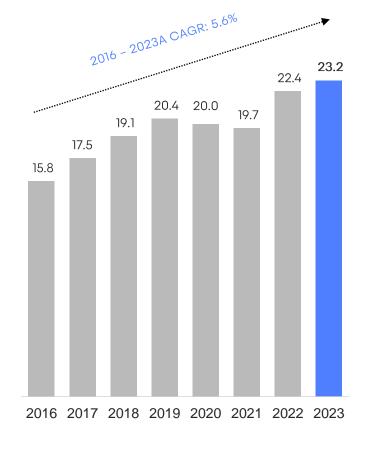


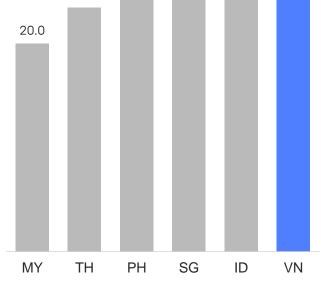
#### Substantial total investment as % of GDP (2024 forecasted)



#### Stable FDI flow

Total disbursed FDI (USD billion)





2.2 Unparalleled Execution Capabilities in New Business Sectors



## Outstanding Speed, Continuous Innovation and Always Target Exceptional Quality



## Highly-Automated and Integrated Manufacturing Facilities

On-site Integrated Supplier Park System in Vietnam Helps Lower Sourcing and Inventory Costs of Key Components

#### **Local Sourcing**

Current Localization Rate1



up to 60%

#### Select On-site Global Tier 1 Partners





Overheads, Sun Visors



**FORVIA** Interior & Exterior Assembly

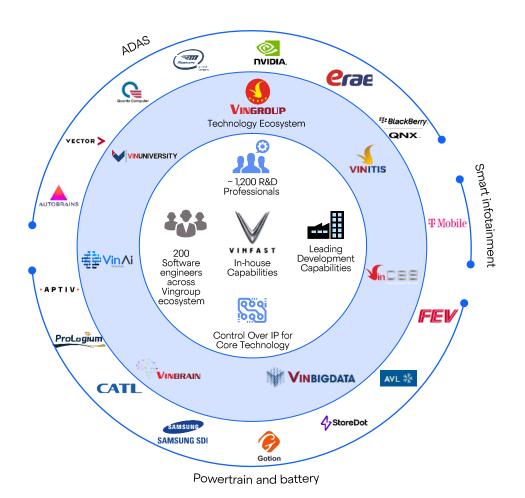
#### **Key Benefits**

- Logistical economies of scale
- Significant cost advantage / freight savings
  - Quicker response to market demand & product changes
- Enhances supplier relationships



## Combining the Best of In-house and External Partners' Technologies

Development Capabilities Strengthened by Shared Expertise of Vingroup and Global Partners





~ 1,200 in-house R&D professionals at VinFast and 200 software engineers across the related technology companies within the Vingroup ecosystem collectively producing differentiated technology for VinFast



#### MirrorSense

Al-powered auto-mirror adjustment system. Precisely detects the head and eye gaze with 10mm accuracy, automatically adjusting all mirrors

#### Jelly View

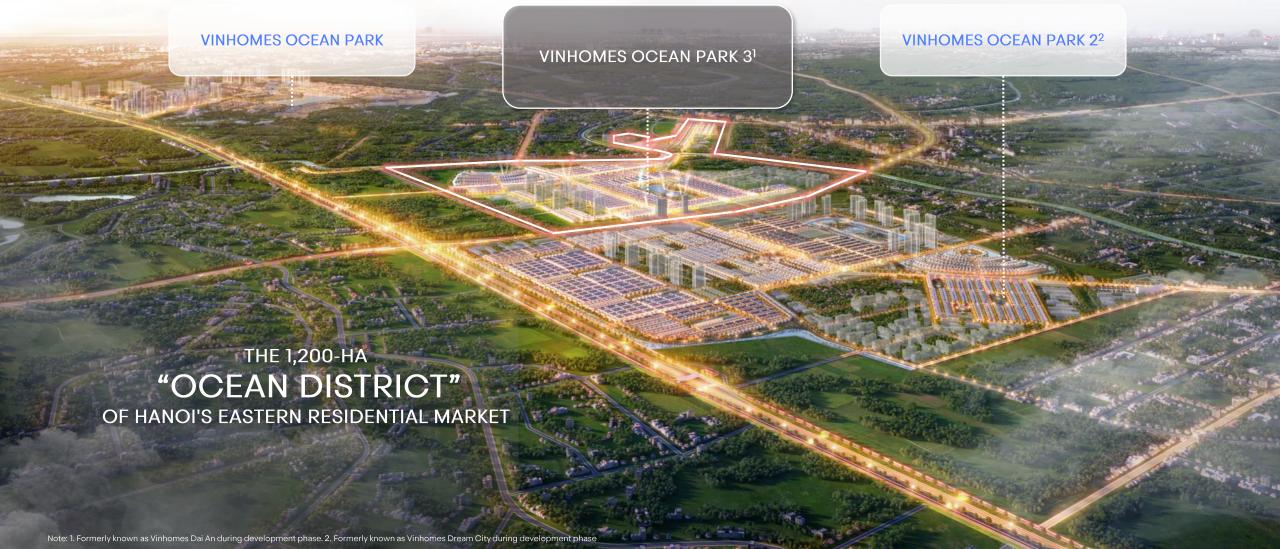
360-degree wraparound view that offers drivers a transparent vision through the entire vehicle to avoid unexpected accidents



#### ViVi Voice assistant

An Intelligent Voice Control System applying AI, Big Data Analysis, Natural Language Processing and currently being integrated into VinFast's smart electric cars to support driver performing "hands-free" tasks on the go

# 2.3 Dominant Integrated Real Estate Developer, Owner, and Operator



Vinhomes – Premium Integrated Offerings of Apartments, Villas and Shophouses With Market Leading in All Segments That Vinhomes Has Products to Offer



## Vinpearl - The Leading Integrated Hospitality Platform with Premium Resorts & Hotels



11,403 Rooms

30 HOTELS (1) In 16 cities

1.6MM

ANNUAL ROOMS NIGHTS SOLD (2)



7 Parks

>310 HA IN SITE AREA In 5 cities

5.9MM

ANNUAL VISITORS (3)



4 Courses

90 Holes In 4 cities

122K

ANNUAL ROUNDS PLAYED (4)





## Vincom Retail - Dominant Retail Mall Player With Best-In-Class Locations Nationwide



SHOPPING – DINING – ENTERTAINMENT DESTINATION

out of 46/63

CITIES, PROVINCES

86

**OPERATING MALLS** 

1.81 million

RETAIL GFA (sqm)

Multi - Format Retail Malls

VINCOM CENTER (15% of total GFA)



VINCOM+ (4% of total GFA)



VINCOM MEGA MALL (31% of total GFA)



VINCOM PLAZA (50% of total GFA)







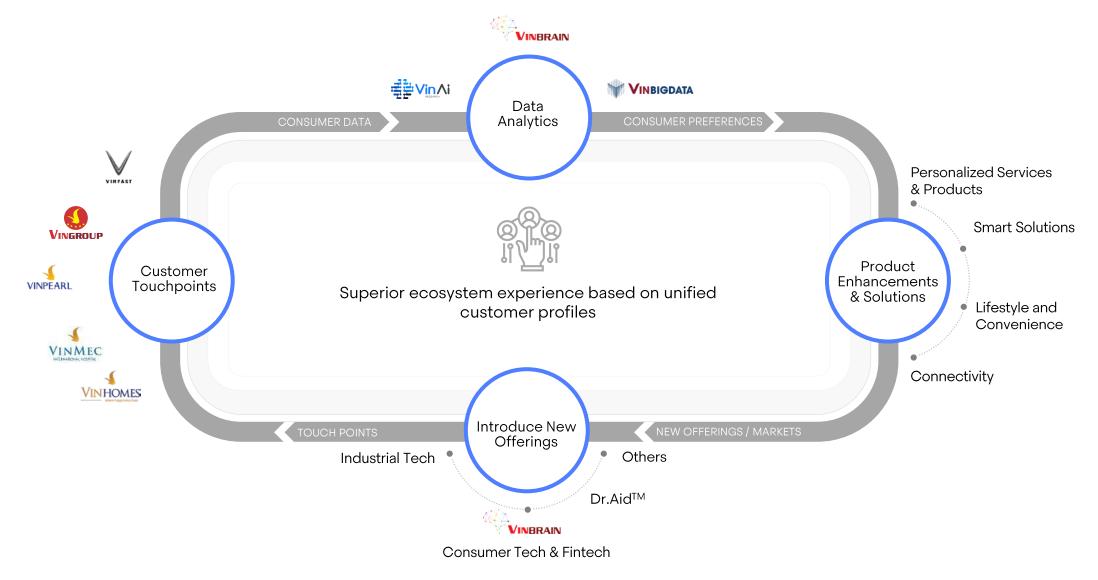


## Largest Ecosystem in Vietnam With Market Leadership Across Multiple Businesses

- The only company in Vietnam with extensive presence across the consumer ecosystem
- Leadership position across multiple consumer sectors demonstrate ability to start new business and develop them into industry champions
- Leveraging unique database unmatched by any competitor to create sustainable "moat"
- Today, applying superior data analytics capabilities to enhance customer experience and cross-selling opportunities



## Leveraging Data Analytics for Deep Behavioral Understanding and Continual Improvement of Platform Offerings



2.5 Prudent
Financial Policies
And Strong
Financial Position



## Prudent Financial Policies and Strong Financial Position

#### Liquidity management

- Minimum cash balance<sup>1</sup> of USD 700 million or above to avoid liquidity risk.
- Only Vietnamese issuer with access to multiple sources of capital, including domestic and international banks, domestic bond market, as well as international private and public capital markets

## Staggered debt maturity

- Well-staggered debt maturity profile with preference towards longer dated tenors
- Balanced mix of USD and VND denominated borrowings

#### Risk management

- Regular risk management reviews and discussion with senior management before major refinancing exercise or new product launch
- Established a prudent investment mechanism, taking into consideration of compatibility with corporate strategy, investment return, business synergy, with approval from the Board and Investment Committee

## Prudent and flexible dividend policy

• Prudent and flexible dividend policy subject to Vingroup's growth plans, investment requirements and relevant financial covenants

## Global Reputation and Good Execution Helped Attract Top-Tier International Investors



## Visionary Management with Proven Track Record and An Average 29+ Years of Experience

#### **Board of Directors**



Mr. Pham Nhat Vuong Chairman of the Board of Directors

- Holds a Bachelors Degree in Geological Economic Engineering, graduated from Moscow Geology University in Russia
- Long track record as an entrepreneur both in and out of Vietnam, founded Technocom Limited Company in Ukraine, which was sold to Nestle S.A. in 2010
- Established Vinpearl in 2001 and Vincom in 2002
- Founder and largest single shareholder in Vingroup
- Recognized as Vietnam's first billionaire by Forbes Magazine (2012), and retained the position as the billionaire with the highest networth in Vietnam since then

Ms. Pham Thuy Hang
Vice Chairwoman of the Board
Mr. Adil Ahmad<sup>1</sup>
Independent Board Member

Ms. Pham Thu Huong
Vice Chairwoman of the Board
Mr. Michael Chin Jaewuk<sup>2</sup>
Independent Board Member

Mr. Nguyen Viet Quang Vice Chairman of the Board cum CEO Mr. Ronaldo Dy-Liacco Ibasco<sup>3</sup> Independent Board Member Ms. Nguyen Dieu Linh Vice Chairwoman of the Board Ms. Chun Chae Rhan<sup>4</sup> Board Member

#### Senior Management



Mr. Nguyen Viet Quang

- Vice Chairman and CEO
- 27+ yrs experience
- 13+ yrs with Vingroup



Ms. Le Thi Thu Thuy

- Vingroup Vice Chairwoman and VinFast Chairwoman
- 23+ vrs experience
- 15+ yrs with Vingroup



Ms. Thai Thi Thanh Hai

- Vingroup Vice Chairwoman
- 29+ yrs experience
- 9+ yrs with Vingroup



Mr. Pham Van Khuong

- Deputy CEO
- 40+ yrs experience
- 21+ yrs with Vingroup



Ms. Duong Thi Hoan

- Deputy CEO
- 24+ yrs experience
- 16+ yrs with Vingroup



Ms. Mai Huong Noi

- Deputy CEO
- 32+ yrs experience
- 17+ yrs with Vingroup



Ms. Nguyen Thi Thu Hien

- Chief Accountant
- 19+ yrs experience
- 16+ vrs with Vingroup



Ms. Ta Nguyet Anh

- · CIO
- 19+ yrs experience
- 9+ yrs with Vingroup

## Committed to International Corporate Standards

1. Seasoned Management Teams for Every Business Segment



- 15+ yrs with Vingroup





- 33+ yrs experience
- Previous: Shangri-la, Hyatt, and





- 26+ yrs experience
- 12+ yrs with Vingroup



VINHOMES Mr. Pham Thieu Hoa Chairman

- · 36+ yrs experience
- 20+ yrs with Vingroup





Prof. Van Ha Vu Scientific Director

- Percey F. Smith Chair of Mathematics at Yale University
- 5+ yrs with Vingroup





Chief Executive Officer

- Previous: Scientist at Google Deepmind, Stanford ResearchInstitute
- 5+ years with Vingroup





Ms. Le Mai Lan President

- 25+ yrs experience
- 9+ yrs with Vingroup



VINSCHOOL Ms. Phan Ha Thuy Chief Executive Officer

- 30+ yrs experience
- · 9+ yrs with Vingroup

2. Significant Representation from Independent Directors



directors are independent

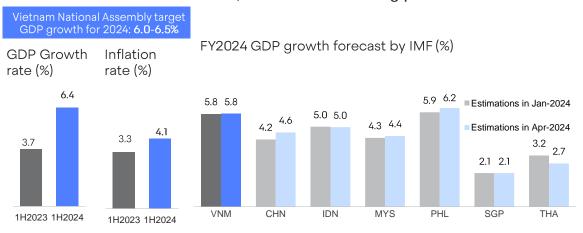


directors are independent

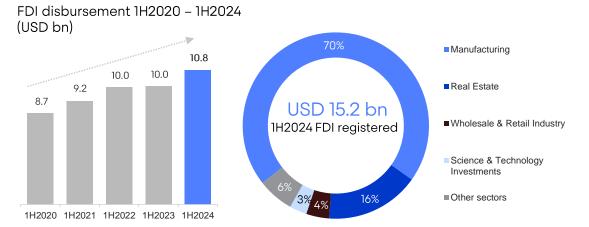


### Robust Economic Growth in 1H2024, Setting Strong Expectations in 2H2024

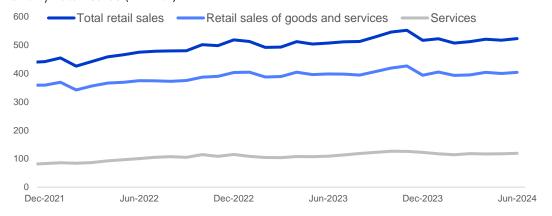
#### 1H24 fundamentals remain solid, conducive for strong performance in 2H24



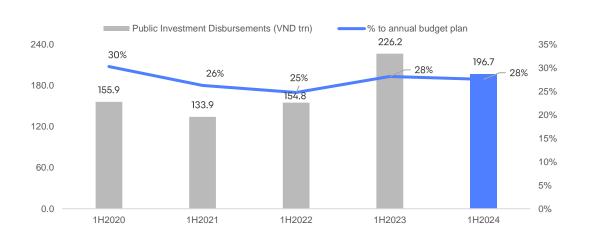
#### 1H2024 FDI disbursement reached the highest level since 2020



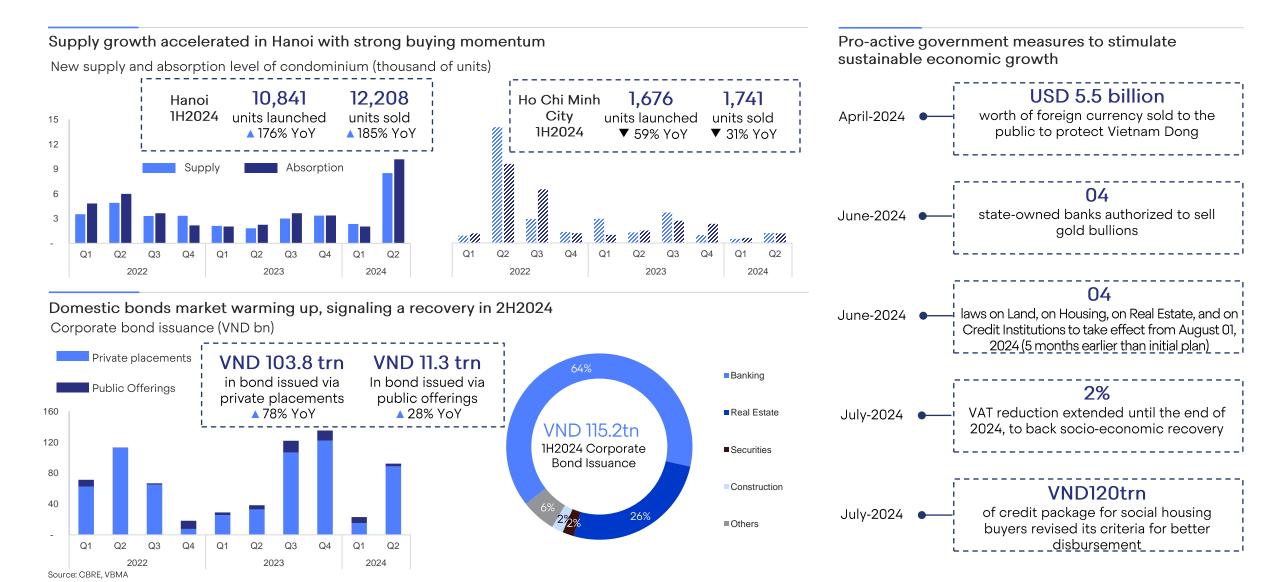
## Private consumption is anticipated to sustain its recovery momentum Monthly retail sales (VND tn)

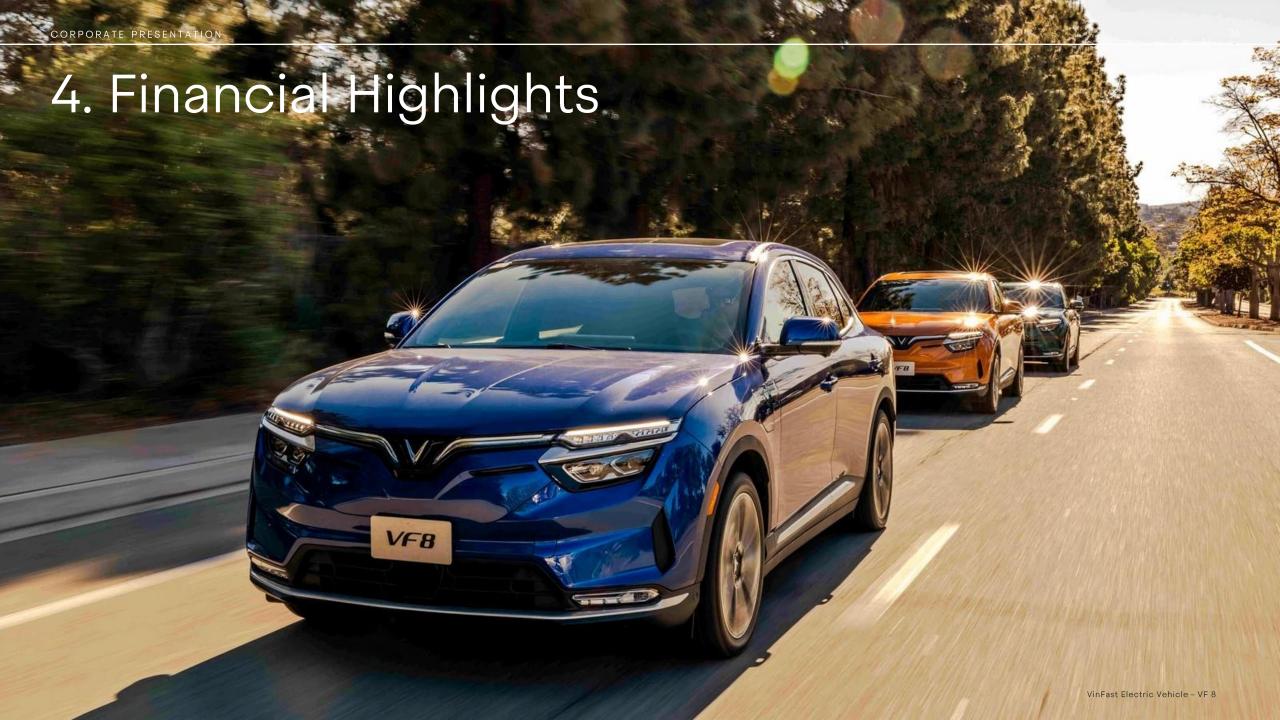


#### Public investment disbursements expected to accelerate in 2H2024

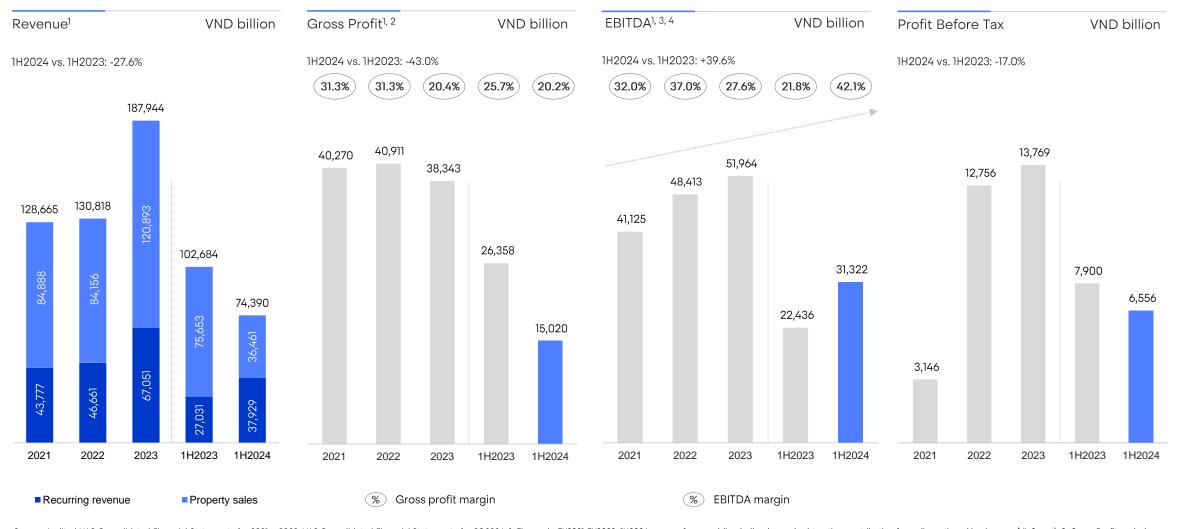


### Positive Recovery Signals Reinforced by Pro-active Government Stimulus Measures



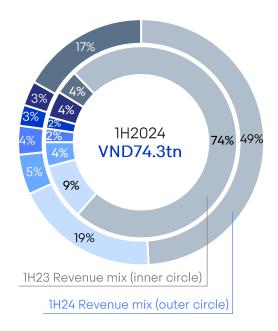


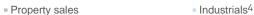
### Income Statement Highlights



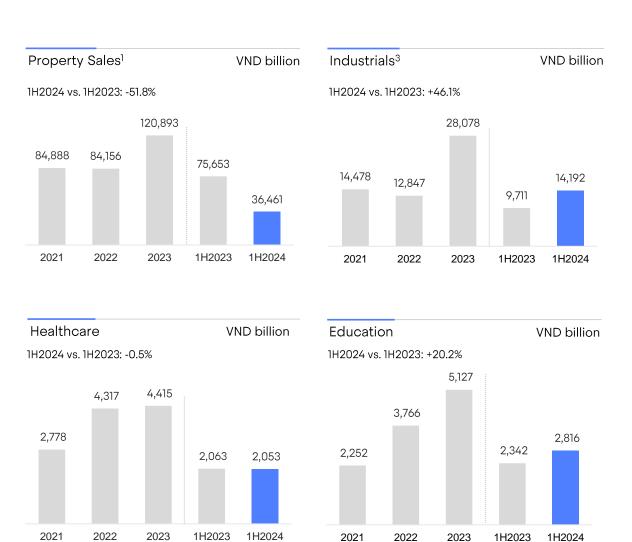
Source: Audited VAS Consolidated Financial Statements for 2021 – 2023, VAS Consolidated Financial Statements for 2Q2024. 1. Figures in FY2021-FY2023, 1H2024 are pro-forma, adding bulk sales and subtracting contribution from discontinued businesses (VinSmart). 2. Gross Profit excludes one-off expenses incurred in relations to the consideration of the transaction of the transaction related to the transaction related to the transaction which was recognized as other income on the P/L. 3. Adds back foreign exchange losses / (gains). 4. Figures in FY2021-2023, 1H2024 exclude one-off expenses related to the cessation of ICE car production, Covid support and charitable activities.

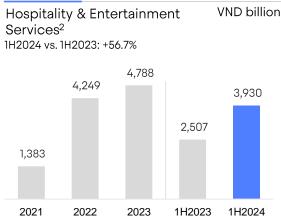
## Segment Revenue Performance



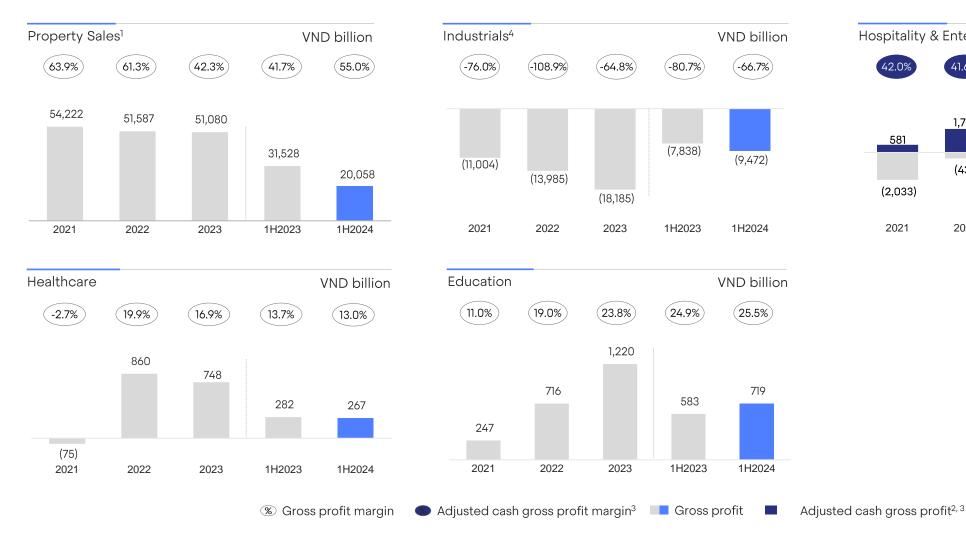


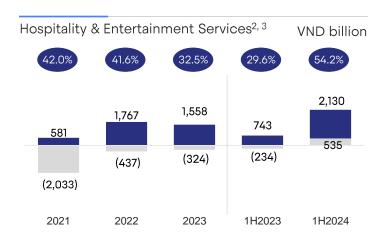
- Hospitality & entertainment services
   Education
- HealthcareLeasing
- Others<sup>5</sup>





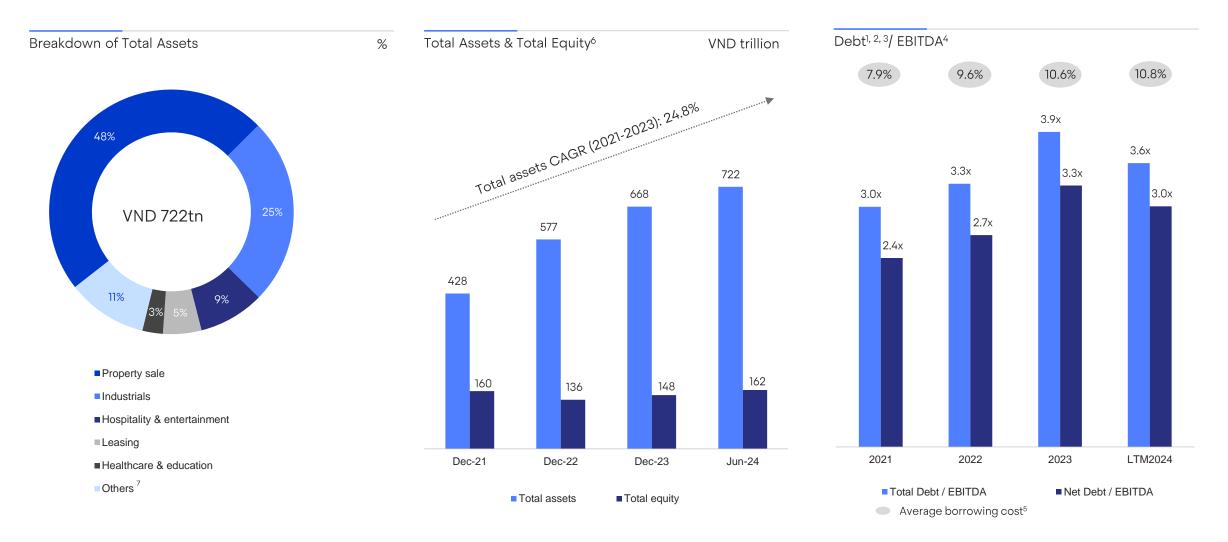
## Gross Profit and Margin - VAS





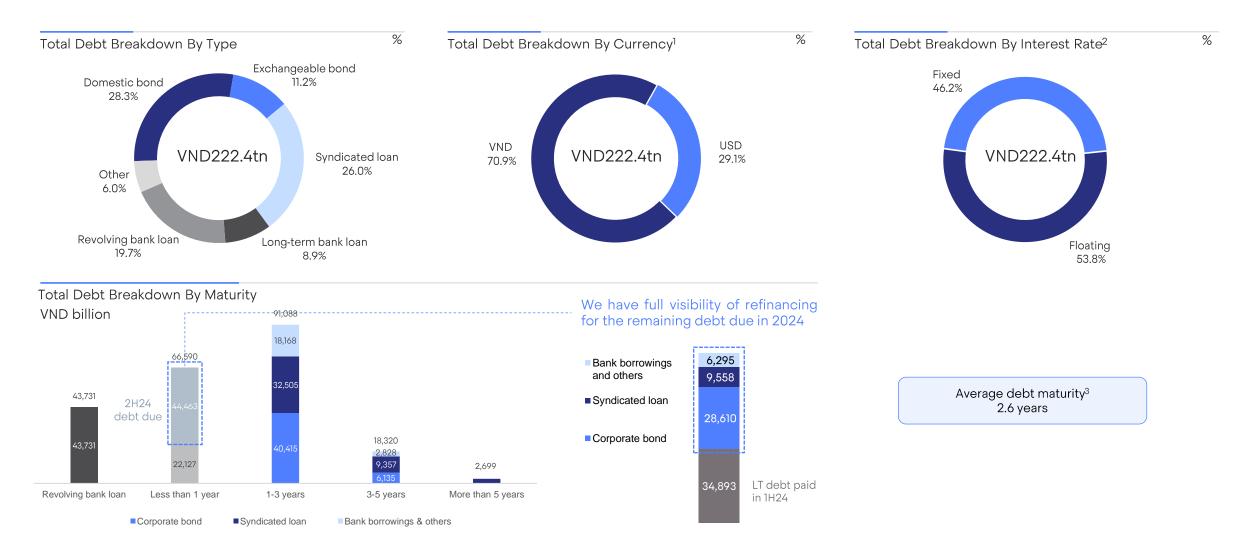
Source: Audited VAS Consolidated Financial Statements for 2021 – 2023, VAS Consolidated Financial Statements for 2020-24. We have calculated cash gross profit (gross profit excluding depreciation and amortization) for the Hospitality & Entertainment Services. 1. Financial numbers for FY2021-FY2023 are pro-forma to include bulk sales recorded as finance income. 2. Exclude beach villa segment. 3. Displays adjusted cash gross profit adjusted for Covid-19 related expenses due to facility closures. 4. Gross Profit excludes one-off expenses which incurred in relations to the consideration of the transaction related to the transfer of ICE car production assets to VinFast's shareholders, as such expenses can be net off with the gain from the transaction which was recognized as an other income on the P/L.

## Balance Sheet Highlights (1)



<sup>1.</sup> Total debt is equal to total interest bearing debts and borrowings. 2. Net debt is equal to total debt, less cash and cash equivalents and short-term investment. 4. EBITDA is calculated from consolidated profit before tax adjusted for interest expense and depreciation and amortization, and excludes (a) FX gain/loss, (b) contribution from discontinued businesses (VinSmart), and (c) one-off expenses related to the cessation of ICE car production, Covid support and charitable activities. 5. Includes hedging expenses. 6. Total equity reduced from VND 159.6 trillion as of 31 December 2021 to VND 135.6 trillion as of 31 December 2022 due to a transfer of VinFast Vietnam by Vingroup and Vietnam Investment Group to VinFast Singapore to facilitate fund-raising. The reduction will be reversed upon settlement, and the shareholders have committed to an injection of all fund-raising proceeds into VinFast Vietnam. 7. Others refers to technology and others.

## Balance Sheet Highlights (2)



## Leverage, Coverage and Other Ratios

	LTM2024	FY2023	Change
Leverage ratios			
Net debt <sup>1, 2</sup> / EBITDA <sup>3</sup>	3.0x	3.3x	-0.3x
Net debt <sup>1, 2</sup> / (Total assets – cash & ST investments <sup>2</sup> )	26.7%	27.3%	-51 Bps
Coverage ratios			
Recurring revenue / Interest expense <sup>3</sup>	3.7x	3.9x	-0.2x
EBITDA / Interest expense <sup>3</sup>	2.9x	3.0x	-0.1x
Others			
Debt maturity (years) <sup>4</sup>	2.6	2.8	-0.2
Average borrowing cost <sup>5</sup>	10.8%	10.6%	20 Bps

## Company Information

Vingroup Joint Stock Company (referred to as "Vingroup" or "the Group") is one of the largest listed companies in Vietnam as measured by market capitalization.

Vingroup today bases its strategy on the principles of sustainability and professional management to operate in three major business segments:

- Industrials Technology
  - VinFast, the first and largest domestic comprehensive automobile manufacturer and electric scooter producer in Vietnam
  - VinAI, VinBigData, VinBrain, Data science, AI research and technology development
  - VinHMS, business management platform; VinCSS, cyber security service
- Real Estate Development and Services
  - Residential **Vinhomes** premium apartments, villas and shophouses, mid-end real estate with integrated facilities, Happy Home social housing
  - Hospitality-focused **Vinpearl** hotels, resorts and beach villas, and **VinWonders** amusement parks and conservation parks
  - Retail Leasing **Vincom** quality shopping malls
- Social Enterprises
  - VinBus, public passenger transport under not-for-profit model
  - Healthcare service provider, **Vinmec** (including hospitals and clinics)
  - Quality education provider **Vinschool** featuring the K-12 education system, and **VinUniversity** not-for-profit private university

Vingroup was listed on the HOSE on 7 September, 2007. More information on Vingroup can be found at www.vingroup.net

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